PORT LITER

Promoting interregional co-operation of ports and multi-modal transport structures in the EU Opening Conference 7.-10.06.2005 in Hamburg

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State Ministry for
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∴INTERREG IIIC 0. Agenda Opening Conference

07.06.2005 Tuesday	08.06.2005 Wednesday	09.06.2005 Thursday	10.06.2005 Friday
Begin of Workshop (WS) 02-1, incl. General Assembly (GA)	09:00 – 09:45 hours Transfer by bus	08:30 – 09:00 Transfer by bus	
Late Morning/Early Afternoon: Arrival of participants and check-in at: Hotel "Holiday Inn Hamburg"	09:45 – 10:45 Official PORT-NET Opening Ceremony	09:00 – 10:30 Introduction to and details of Port Package II, Location : BWA 826	9:00 – 11:00 hours General Assembly (GA), Part II Outlook / Pre-planning:
Billwerder Neuer Deich 14 20539 Hamburg Tel.: (0)40 / 7884-0 Fax: (0)40 / 7884-1000	10:45 – 11:30 Guided Tour City Hall Location: City Hall	10:45 – 11:30, WS02-1 / Unit 03 Hamburg City Development in former port areas, Location: BWA 826	-WS/BP III/2005 – I/2006 Location: hotel
13:00 – 14:30 hours Registration	11:30 – 12:00 hours Transfer to Anleger "Vorsetzen" 12:00 – 14:00 Port Information Tour on barge "Anita Ehlers"	12:00 – 14:00 WS02-1 / Unit 04 Presentation of Hamburg Port City Development Model Location: Kesselhaus (incl. small lunch "bite")	11:00 – 12:00 hours Check out from hotel, Departure of participants End of WS02-1 (incl. GA)
	Allessandria	14:00 – 15:00 Short City Tour by bus	
14:30–18:00 hours General Assembly, Part I Welcome of participants	14:30 – 16:00 WS02-1 / Unit 01enca EU Multi-Modal Transport Policy and Strategy Mr I. Gheivelis, EU/DG TREN Dr. Ullrich Hautau	15:00 – 16:30, WS02-1 / Unit 05 PORT-NET Results, Recommendations, Discussions and Closing (Dr. M. Ross , HPA, Moderation H. Beyer, PMT)	
18:30 -20:00 hours Informal "welcome beer" Location: hotel	Location: BWA 826	Location: BWA 826	
Late evening Available for individual scheduling	Evening 19:00 hours transfer by bus Dinner on "Feuerschiff Hamburg"	Available for individual scheduling	





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INTERREG IIIC 0. Agenda General Assembly

14:30 – 15:00 refreshing introduction of PORT-NET

15:00 – 16:15 short presentation of partners

coffee break

16:30 – 18:00 cooperation agreement (CA)

- main Aspects Romagna

- discussion Ancona G.E.I.E.

- agreement and signing

Koege Elblag Klaipeda

18:30-20:00 informal welcome beer beer





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North East South West INTERREG IIIC 1. PORT-NET: Objectives

Better understanding of the factors which describe

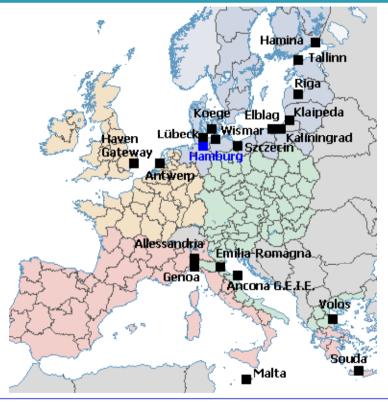
- · a suitable organisation,
- appropriate operational structures and capacities
- optimal regional integration of ports.

Sub-objectives are:

- increasing the quality of port services,
- encouraging cost efficient and environmentally friendly maritime transportation and modern multi-modal hinterland structures.







- Duration:3 years, 2005-2007
- Budget: 1.7 Mill. €.
- EU-co-financing rate:
 1.0 Mill. €.
- 20 partners from 12 EUstates and Russia
- Activities take place at most of the partnerlocations





INTERREG IIIC 3. PORT-NET: Operational structure

Instruments

19 workshops, 3 best practice tours

- exchange of experience and best practice know-how
- external lecturers and expertises
- published regularly by internet
- quarterly newsletters

General subjects/ components

- **EU-Policies, Port Administration, Management and Finance**
- **Ports and Multi-Modal Transport Structures**
 - Maritime Cargo Transportation Challenges,
 - Port Operations, Hinterland **Cargo Distribution and Logistic Centres**
- **Ports and People**







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PORT-NET

Project Manual: Enclosure A

			Pro	ect ivi	<u>anuai:</u>	Enci	sure <i>i</i>	<u> </u>			
	II. Quarter	2005 III. Quarter	IV. Quarter	I. Quarter	II. Quarter	2006 III. Quarter	IV. Quarter	I. Quarter	II. Quarter	2007 III. Quarter	IV. Quarter
omponent 1: Man	agement and Coo	rdination of POR	T-NET								
Steering Commitee Meeting	Meeting (Hamburg, Em. Rom., Genova, Tendring District Council, Szczecin, Antwerp)			Meeting (Hamburg, Em. Rom., Genova, Tendring District Council, Szczecin, Antwerp)			Meeting (Hamburg, Em. Rom., Genova, Tendring District Council, Szczecin, Antwerp)			Meeting (Hamburg, Em. Rom., Genova, Tendring District Council, Szczecin, Antwerp)	
omponent 2: EU-F	Policies, Port Adm	ninistration, Mana	gement and Fina	ince							
EU-Policies, Port Administration, Management and Finance	WS 02-1 Opening Conference and General Assembly: EU Policies etc. and Presentation of Partners (Hamburg)	Study 02-1:"Ship Borne Du	WS 02-2 Port Administration, Ownership and EU-Port- Package (Antwerp) ses in Ports of EU"(Org.: Har	Working Group Meeting	WS 02-3 Port Financing I (public private), General Assembly affiliated (Hamburg/Antwerp)		WS 02-4 Port Marketing and Public Relations (Riga)	Working Group Meeting WS 02-5 Port Financing II (public/ private) (Hamburg/Hamina)		WS 02-6 Closing Conference and General Assembly: EU Policies etc., PORT-NET Results and Recommendations (Hamburg)	
Component 3: Port	s and Multi-Modal	Transport Struc	tures								
Work-Package A				Working Group Meeting		Working Group Meeting					
Maritime Cargo Transportation Challenges		WS 03-7 Feeder, Ferry and Short- Sea (FFS) Challenges (Tendring District Council)			WS 03-8 Feeder, Ferry and Short- Sea Cargo traffic in the North-Sea and Baltic Area (Szczecin)		BP 03-1 Best Practice Tour Europe: FFS (Org.: Tendring District Council)	WS 03-9 Feeder, Ferry and Short- Sea Cargo traffic in the Mediterranean Area (Genoa)			
			Study 03-2:"EU-Markets/Tr (0rg.: Hamburg/Tendring D								
						Working Group Meeting			Working Group Meeting		
Work-Package B Port Operations, Hinterland Cargo Distribution and	WS 03-10 Container Port Operations (Hamburg/Antwerp)		BP 03-2 Best Practice Tour Europe: Container Terminals (Org.: Hamburg)	WS 03-11 EDI and cargo transport flows (Emilia Romagna)	WS 03-12 Promotion of cargo distribution function and FDI (Lübeck)		WS 03-13 Cargo Distribution Centres and hinterland networking (Alessandria)		WS 03-14 Multi-Modality: Results and recommendations (Emilia Romagna)		
Logistic Centres						Study 03-3:"EDI and cargo (Org.: Emilia Romagna)	flows in the Mediterranean A	rea"		_	
						Study 03-4:"EDI and cargo (Org.: Lübeck)	flows in the North and Baltic	Sea Area"			
Component 4: Port	s and People										
					Working Group Meeting				Working Group Meeting		
Ports and People		WS 04-15 Ports and Regional Tourism (Start-up conference) (Genova)	WS 04-16 Integration of Urban and Port Development (Wismar)	WS 04-17 Passenger Traffic Trends in the EU (Klaipeda)		BP 04-3 Best Practice Tour Europe: Passengers (Org.: Hamburg)	WS 04-18 Urban Develoment, Environment and Cultural Aspects (Elblag)		WS 04-19 Ports, Tourism and Culture: Results and Recommendations (Malta)		
				Future Trends: Ports and F						•	

∴INTERREG IIIC 3. PORT-NET: Component 2

Workshops on EU-Policies, Port Administration, Management and Finance

Opening Conference and	
General Assembly	

(Hamburg, 2.Q.2005)

Study 02-1:

"Ship Borne Dues in Ports of EU"

Port Administr., Ownership and EU-Port-Package

(Antwerp, 4.Q.05)

(3.Q. 05-1.Q.06)

Port Financing I (public/ private),
General Assembly

(Hamburg/Antwerp, 3.Q.06)

Port Marketing and Public Relations

(Riga, 3.Q.06)

Port Financing II (public/ private)

(Hamburg/Hamina, 1.Q.07)

Closing Conference and General Assembly

(Hamburg, 3.Q.07)





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North East South West INTERREG IIIC 3. PORT-NET: Component 3A

Workshops on Maritime Cargo Transportation Challenges

Feeder, Ferry and Short-Sea (FFS)
Challenges

(Tendering, 3.Q.2005)

Study 03-2:"EU-Markets/Traffic Study FFS"

(4.Q. 05-2.Q.06)

Feeder, Ferry and Short-Sea Cargo traffic in the North-Sea and Baltic Area

(Szczecin, 2.Q.06)

Best Practice Tour Europe: FFS

(Org. Tendering 4.Q.06)

Feeder, Ferry and Short-Sea Cargo traffic in the Mediterranean Area

(Genoa, 1.Q.07)





∴INTERREG IIIC 3. PORT-NET: Component 3B

Workshops on Port Operations, Hinterland Cargo Distrib. and Logistic Centres

Container Port Operations

(Hamburg, Antwerp 3.Q.2005)

Best Practice Tour Europe: Container Terminals

(Org. Hamburg 4.Q. 05)

EDI and cargo transport flows

(Emilia Romagna(RER), 1.Q.06)

Promotion of cargo distribution function and FDI

(Luebeck, 2.Q.06)

2 Studies: EDI and cargo flows in (1) Mediterranean and (2) North Sea Area

(Org. RER/Luebeck, 2.Q.06-2.Q.07)

Cargo Distribution Centres and hinterland networking

(Allessandria, 4.Q.06)

Multi-Modality: Results and recommendations

(Emilia Romagna, 2.Q.07)





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INTERREG IIIC 3. PORT-NET: Component 4

Workshops on Ports and People

Ports and Regional Tourism (Start-up conference)

(Genova 3.Q.2005)

Integration of Urban and Port
Development

(Wismar 4.Q. 05)

WS 04-17
Passenger Traffic Trends in the EU

(Klaipeda 1.Q.06)

Best Practice Tour Europe: Passengers

(Org. Hamburg, 3.Q.06)

Urban Develoment, Environment and Cultural Aspects

(Elblag, 4.Q.06)

Ports, Tourism and Culture: Results and Recommendations

(Malta, 2.Q.07)

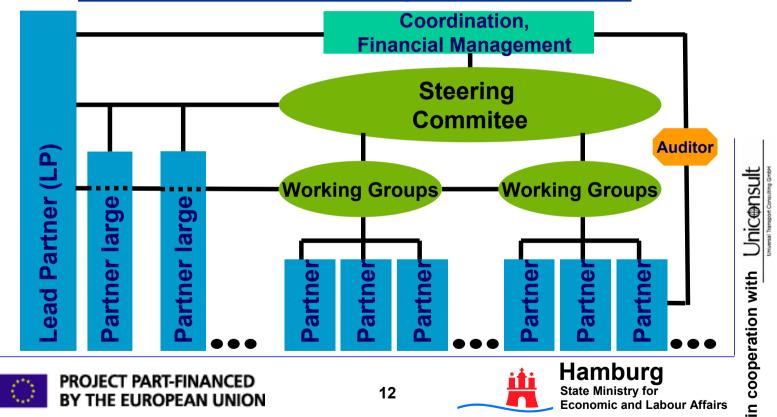
Further Development will be discussed on Friday, GA Part II





North East South West INTERREG IIIC 4. PORT-NET: Organisation

Co-ordination and Management Structure



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North East South West INTERREG IIIC 4. PORT-NET: Organisation

Composition Steering Group:

Hamburg (01); heading,
Antwerp (02),
Emilia-Romagna (12),
Genoa (11),
Szczecin (18),
Tendring Council/HGW (20),
Project Management Team (PMT)





Working Groups

Working Group I (Comp 2):
Antwerp (02), heading,
Hamina (07),
Riga (15),
Souda (09),
(Hamburg (01)).

Working Group II (Comp 3A):
Szczecin (18), heading,
Tendring Counc. (20) heading
Dorika G.E.I.E. (13),
Tallinn (06),
Kaliningrad (19),
(Hamburg (01)).

Working Group III (Comp 3B):
Emilia-Romagna (12), heading,
Alessandria (10),
STC Koege (05),
Lübeck (04),
ANEM SA/Volos (08),
(Hamburg (01)).

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Working Group IV (Comp 4):
Genoa (11), heading,
Elblag (17),
Klaipeda (14),
Malta (16),
Wismar (03),
(Hamburg (01)).
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North East South West



INTERREG IIIC 5. PORT-NET: Financial Structure

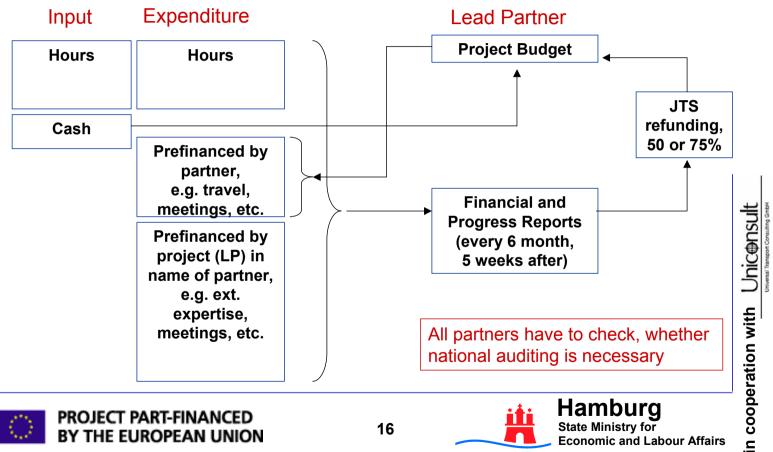
All	costs in EUR.						TOTAL COSTS	
Bu	dget line						PER BUDGET	
	Specification	Compon 1	Compon 2	Compon 3	Compon 4	Compon 5	LINE	%
1	Staff costs	42.750,00	142.140,00	226.900,00	130.140,00		541.930,00	31,9%
2	Administration costs	6.254,00	7.820,00	11.940,00	6.500,00		32.514,00	1,9%
3	External expertise	206.000,00	40.000,00	120.000,00	40.000,00	0,00	406.000,00	23,9%
4	Travel and accommodation	30.000,00	99.670,00	142.790,00	73.670,00		346.130,00	20,4%
5	Meetings and events	10.000,00	80.670,00	118.610,00	64.670,00		273.950,00	16,1%
6	Promotion costs	10.000,00	20.000,00	20.000,00	10.000,00		60.000,00	3,5%
7	Other	0,00	0,00	0,00	0,00	0,00	0,00	0,0%
8	Investments	15.000,00	0,00	0,00	0,00	0,00	15.000,00	0,9%
9	Project funds (for RFOs only)						0,00	0,0%
	Subtotal	320.004,00	390,300,00	640.240,00	324 980,00	0,00	1.675.524,00	98,6%
10	Preparation costs						24.476,00	1,4%
	FAL COSTS PER Component	320.004,00	390.300,00	640.240,00	324.980,00	0,00	TOTAL COSTS	
	%	18,8%	23,0%	37,7%	19,1%	0,0%	1.700.000,00	100,0%





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∴INTERREG IIIC 5. PORT-NET: Financial Structure





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North East South West INTERREG IIIC 5. PORT-NET: Financial Structure

Distribution of general cost

- 1. How much has every partner to finance for general purposes?
- 2. For what kind of general-purposes expenditure is every partner responsible?





North East South West INTERREG IIIC 5.1. Financial Structure: How much?

All costs in EUR. Budget line	(propo	l costs = 5 rtional dist lget = 33,53	ribution,	_	costs = 26 tion s. t. ex tion)	•	TOTAL COSTS PER BUDGET		
Specification		Compon	1 Compon 2	Compon 3	Compon 4	Comp <mark>on 5</mark>	LINE	%	
1 Staff costs			142.140,00	226.900,00	130.140,00		541.930,00	31,9%	
2 Administration c	osts		7.820,00	11.940,00	6.500,00		32.514,00	1,9%	
3 External expertis	se L					0,00	406.000,00	23,9%	
4 Travel and acco	mmodatio	n	99.670,00	142.790,00	73.670,00		346.130,00	20,4%	
5 Meetings and ev	/ents						273.950,00	16,1%	
6 Promotion costs							60.000,00	3,5%	
7 Other			0,00	0,00	0,00	0,00	0,00	0,0%	
8 Investments			0,00	0,00	0,00	0,00	15.000,00	0,9%	
9 Project funds (fo	r RFOs or	ıly)				i	0,00	0,0%	
	Subto	ital 320.004,	00 390 300,00	640.240,00	324 980,00	0,00	1.675.524,00	98,6%	
10 Preparation cost	ts							1,4%	
TAL COSTS PER	Compon	ent 320.004,	00 390.300,00	640.240,00	324.980,00	0,00	TOTAL COSTS		
		% 18,8	3% 2 <u>3.0%</u>	37.7%	19.1%	0,0%	1.700.000,00	100,0%	
				mburg in fav				•	
DROJEC	T DA DT :	INIANICED	obj	. 2 partners,	44.500,-€				
		INANCED AN UNION	N	18					

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INTERREG IIIC 5.1. Financial Structure: How much?

			Contribution for general purposes (total value)									
	Obj.	Total Budget	total	% of Budget	Partici- pations at VVS/BP	No. Of org. WS/BP	allocation of external expertise	distribution on partners				
Free and Hanseatic City of Hamburg	2	400.000	237.561	59%	48	5	69.047	17,01%				
Antwerp Port Authority	2	100.000	42.228	42%	19	2	6.144	1,51%				
Seaport of Wismar	1	80.000	42.621	53%	22	1	29.937	7,37%				
Lübeck Business Development Corp.	2	80.000	30.496	38%	12	1	15.312	3,77%				
STC (Port of Koege)	2	20.000	6.422	32%	6		5.237	1,29%				
Port of Tallinn	1	44.000	23.370	53%	12		22.186	5,46%				
Port of Hamina	2	60.000	26.375	44%	16	1	11.191	2,76%				
ANEM S.A. (Port of Volos)	1	64.000	34.018	53%	17		32.834	8,09%				
Municipality of Souda	1	64.000	34.018	53%	17		32.834	8,09%				
Province of Alessandria	2	70.000	26.791	38%	12	1	11.607	2,86%				
LAG Appennino Genovese	2	100.000	42.228	42%	19	2	6.294	1,55%				
Region of Emilia Romagna	2	100.000	42.228	42%	19	2	4.794	1,18%				
Dorika G.E.I.E.	2	70.000	26.928	38%	12		25.743	6,34%				
Klaipeda State Seaport Authority	1	48.000	25.077	52%	13	1	12.393	3,05%				
Freeport of Riga Authority	1	80.000	46.211	58%	27	1	33.527	8,26%				
Malta Maritime Authority	1	60.000	31.959	53%	16	1	19.274	4,75%				
Elblag Sea Port Authority	1	60.000	31.463	52%	16	1	18.779	4,63%				
Authority of Szczecin	1	100.000	56.507	56%	32	1	36.323	8,95%				
Kaliningrad Port Authorities	-	10.000			11			0,00%				
Tendring Council (Haven Gateway)	2	100.000	50.479	50%	30	2	12.545	3,09%				
GRAND TOTAL		1.710.000	856.980	50%	376	22	406.000	100,00%				

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∴INTERREG IIIC 5.1. Financial Structure: How much?

1			Free and Hanseatic City of Hamburg	Antwerp Port Authority	Seaport of Wismar	Lübeck Business Developmen t Corp.	STC (Port of Koege)	Port of Tallinn	Port of Hamina	ANEM S.A. (Port of Volos)	Municipality of Souda	Province of Alessandria
10	Ĺ	Total Budget	400.000	100.000	80.000	80.000	20.000	44.000	60.000	64.000	64.000	70.000
11		Calculation of the common contribution of each partner (only information, no budget)										
12		General costs s.t. proportional distribution (Comp.										
12		1+Promotion+Studies)	134.119	33.530	26.824	26.824	6.706	14.753	20.118	21.459	21.459	23.471
13	æ		33,53%	33,53%	33,53%	33,53%	33,53%	33,53%	33,53%	33,53%	33,53%	33,53%
14	of costs	Workshop-organisation Costs, distributed subject to expected participation	34.467	13.643	15.797	8.617	4.660	8.617	11.202	12.559	12.559	8.265
15	ution	participations at WS/total participation	=48/377	=19/377	=22/377	=12/377	=6/377	=12/377	=16/377	=17 <i>1</i> 377	=17/377	=12/377
16	distributio	3 extra WS financed by Hamburg in favor of obj. 2 regions	44.500	-4.944		-4.944	-4.944		-4.944			-4.944
17	enerell	Preparation costs financed only by Hamburg	24.476									
18	ĕ	Contribution for generell purposes (total value)	237.561	42.228	42.621	30.496	6.422	23.370	26.375	34.018	34.018	26.791
19		% of total Budget	59,39%	42,23%	53,28%	38,12%	32,11%	53,11%	43,96%	53,15%	53,15%	38,27%

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INTERREG IIIC 5.1. Financial Structure: How much?

1			LAG Appennin o Genovese	Region of Emilia Romagna	Dorika G.E.I.E.	Klaipeda State Seaport Authority	Freeport of Riga Authority	Matta Maritime Authority	Elblag Sea Port Authority	Authority of Szczecin and Swinoujsc ie	Kaliningra d Port Authoritie s	Tendring Council (Haven Gateway)	GRAND TOTAL
10		Total Budget	100.000	100.000	70.000	48.000	80.000	60.000	60.000	100.000	10.000	100.000	1.710.000
11		Calculation of the common contribution of each partner (only information, no budget)											
12		General costs s.t. proportional distribution (Comp. 1+Promotion+Studies)	33.530	33.530	23.471	16.094	26.824	20.118	20.118	33.530		33.530	570.004
13	st s		33,53%	33,53%	33,53%	33,53%	33,53%	33,53%	33,53%	33,53%		33,53%	33,53%
14	of costs	Workshop-organisation Costs, distributed subject to expected participation	13.643	13.643	8.401	8.983	19.388	11.841	11.345	22.978		21.894	262.500
15	ution	participations at VVS/total participation	=19/377	=19 <i>/</i> 377	=12/377	=13/377	=27 <i>1</i> 377	=16/377	=16/377	=32/377		=30/377	=377 <i>1</i> 377
16	distribution	3 extra WS financed by Hamburg in favor of obj. 2 regions	-4.944	-4.944	-4.944							-4.944	
17	enerell	Preparation costs financed only by Hamburg											24.476
18	Ğ	Contribution for generell purposes (total value)	42.228	42.228	26.928	25.077	46.211	31.959	31.463	56.507		50.479	856.980
19		% of total Budget	42,23%	42,23%	38,47%	52,24%	57,76%	53,26%	52,44%	56,51%		50,48%	50,12%

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∴INTERREG IIIC 5.2. Financial Structure: What kind?

		Free and Hanseatic City of Hamburg	Antwerp Port Authority	Seaport of Wismar	Lübeck Business Developmen t Corp.	STC (Port of Koege)	Port of Tallinn	Port of Hamina	ANEM S.A. (Port of Volos)	Municipality of Souda	Province o Alessandr
	Budget lines										
	Contribution for generell purposes (total value	237561	42228	42621	30496	6422	23370	26375	34018	34018	26791
	Expenditures done by LP, but allocated to the partners budget	3									
ers	external expertise	69.047	6.144	29.937	15.312	5.237	22.186	11.191	32.834	32.834	11.607
and partners	distribution on partners	17,01%	1,51%	7,37%	3,77%	1,29%	5,46%	2,76%	8,09%	8,09%	2,86%
ğ	Expenditures done by Partner (no refunding)										
ā	staff+admin	14.854	5.400								
ines	Expenditures done by Partner (refunded by LP)										
ı≣ Ko	admin	4.000									
nditures by budget	travel and hotel	1.184	2.684	1.184	1.184	1.184	1.184	1.184	1.184	1.184	1.18
Ę	meeting and event	83.000	24.000	9.500	12.000			12.000			12.00
S by	promotion	26.000	4.000	2.000	2.000			2.000			2.00
E E	investment	15.000									
ğ	preparation	24.476									
Expe	Indiviual budget used for individual participation at WS and BP	162.439	57.772	37.379	49.504	13.578	20.630	33.625	29.982	29.982	43.209
	Expenditures done by Partner (no refunding)										
	staff+admin	120.940	41.600	18.000	38.650	8.000	10.000	20.000	15.000	15.000	33.00
	Expenditures done by Partner (refunded by LP)										
	travel and hotel	41.499	16.172	19.379	10.854	5.578	10.630	13.625	14.982	14.982	10.209
	Total Budget	400000	100000	80000	80000	20000	44000	60000	64000	64000	7000





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∴INTERREG IIIC 5.2. Financial Structure: What kind?

1				LAG Appennin o Genovese	Region of Emilia Romagna	Dorika G.E.I.E.	Klaipeda State Seaport Authority	Freeport of Riga Authority	Malta Maritime Authority	Elblag Sea Port Authority	Authority of Szczecin and Swinoujsc	Kaliningra d Port Authoritie s	Tendring Council (Haven Gateway)	GRAND TOTAL
20		Budget lines												
21		Contribution for generell p	urposes (total value)	42228	42228	26928	25077	46211	31959	31463	56507		50479	856980
22		Expenditures done by LP, but a budget	allocated to the partners											
23	ers		external expertise	6.294	4.794	25.743	12.393	33.527	19.274	18.779	36.323		12.545	406.000
24	partners		distribution on partners	1,55%	1,18%	6,34%	3,05%	8,26%	4,75%	4,63%	8,95%		3,09%	100,00%
25		Expenditures done by Partner	(no refunding)											
26	and		staff+admin	6.750	6.750						4.500		6.750	45.004
27	lines	Expenditures done by Partner	(refunded by LP)											
28	듑		admin											4.000
29	by budget		travel and hotel	2.684	2.684	1.184	1.184	1.184	1.184	1.184	2.684		2.684	30.000
30	ž		meeting and event	22.500	24.000		9.500	9.500	9.500	9.500	11.000		24.500	272.500
31			promotion	4.000	4.000		2.000	2.000	2.000	2.000	2.000		4.000	60.000
32	₫		investment											15.000
33	anditures		preparation											24.476
34	Expe	Indiviual budget used for in WS and BP	ndividual participation at	57.772	57.772	43.072	22.923	33.789	28.041	28.537	43.493	10.000	49.521	853.020
35		Expenditures done by Partner	(no refunding)											
36			staff+admin	41.250	41.250	33.000	12.000	10.000	14.000	15.000	15.500		23.250	525.440
37		Expenditures done by Partner	(refunded by LP)											
38			travel and hotel	16.522	16.522	10.072	10.923	23.789	14.041	13.537	27.993	10.000	26.271	327.580
39	Total Budget		100000	100000	70000	48000	80000	60000	60000	100000	10000	100000	1710000	
=														
40		No. Of organised WS and BI	P	2	2		1	1	1	1	1		2	22





Hamburg State Ministry for **Economic and Labour Affairs**

North East South West INTERREG IIIC 6. Consortium Agreement

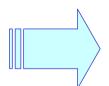
- Based on the Model Cooperation Agreement of the JTS
- adjusted with the formal characteristics of PORT-NET (Names, dates etc.)
- The deadlines for the partners (Progress Report incl. audited Financial Report) are: 5 weeks after the end of the corresponding periods (Jan-Jun, and July-Dec)
- Neither the lead partner nor the partners are allowed to assign their duties and rights under this agreement without the prior consent of the other parties to this agreement.
- MUCH NEW: §5 Budgetary and financial management, accounting principles
 Distribution of general costs and expenditures as discussed above.
- If you are not allowed to sign now it would be very helpful to indicate your OK





Objectives of PORT-NET:

- Exchanging and developing knowledge
- Disseminating knowledge



Participation of

- interested Guests
- other maritime Networks
- experts

is wanted and encouraged

